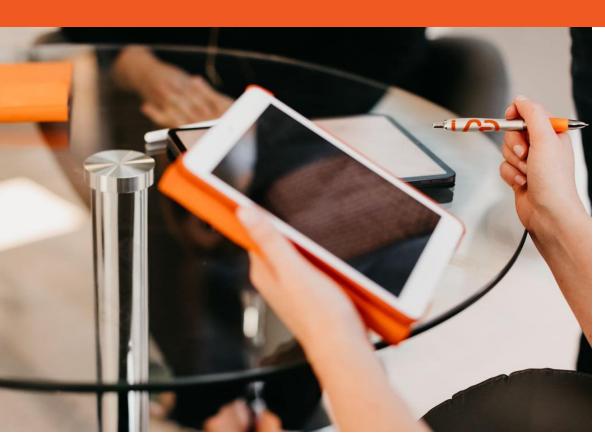


Third quarter and 9-month revenues 2022



ESI Group October 24th, 2022

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This document contains certain forward-looking statements. These statements are not guarantees of the Company's future performance. These forward-looking statements relate to the Company's future prospects, developments, and marketing strategy and are based on analyses of earnings forecasts and estimates of amounts not yet determinable. Forward-looking statements are subject to a variety of risks and uncertainties as they relate to future events and are dependent on circumstances that may or may not materialize in the future. Forward-looking statements cannot, under any circumstance, be construed as a guarantee of the Company's future performance and the Company's actual financial position, results, and cash flow, as well as the trends in the sector in which the Company operates, may differ materially from those proposed or reflected in the forward-looking statements contained in this document. Even if the Company's financial position, results, cash flows, and developments in the sector in which the Company operates were to conform to the forward-looking statements contained in this document, such results or developments cannot be construed as a reliable indication of the Company's future results or developments.

Many of these risks, uncertainties and factors are currently amplified by and may continue to be amplified by, the COVID-19 pandemic and the war in Ukraine.

The Company does not accept any obligation to update or to confirm projections or estimates made by analysts or to make public any correction to any prospective information in order to reflect any event or circumstance that may occur after the date of this document.

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Speakers



Cristel de RouvrayCEO



Olfa Zorgati
EVP Operations & CFO

Continued momentum built

- > Revenues in line with our expectations
 - 9-month revenues proforma: + 4.1% (+2.7% at constant exchange rate cer)
 - 9-month Licenses proforma: +5.0% (+3.6% cer)
 - 9-month Recurring revenues increased by 7.3% (+5.8% cer).
 - 9-month Recurring revenues increased from 93.2% compared to 91.0% year to date
- > A business model of a sustainable and healthy software company
 - Focus on licenses
 - Good growth in recurring revenues
 - Accelerated decrease of services and PUL

➤ On track to deliver on our "OneESI 2024 – Focus to Grow" plan

9-month revenues Proforma: License driving the growth +5.0% at current rate.

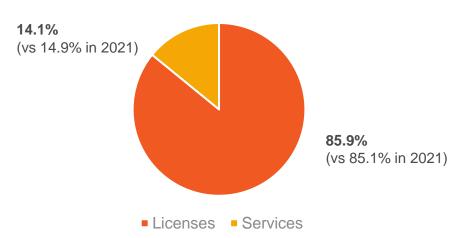
Revenues (€m)	9m-2022	9m-2021	Change	Change Constant exchange rate (cer)
Licenses	89.3	85.0	+5.0%	+3.6%
Services	14.7	14.9	-1.3%	-2.2%
Total	104.0	99.9	+4.1%	+2.7%

The proforma figures consider the July divestitures and the cessation of sales in Russia. Note that there was still €0.6m linked to these divestitures and Russia in Q3, and €2.7m Year to date (9 months)

Q3 REVENUES

Revenues (€m)	Q3-2022	Q3-2021	Change	Change Constant exchange rate (cer)
Licenses	17.6	16.9	+4.0%	+2.3%
Services	4.3	4.9	-13.3%	-13.7%
Total	21.8	21.8	+0.1%	-1.3%

REVENUES SPLIT

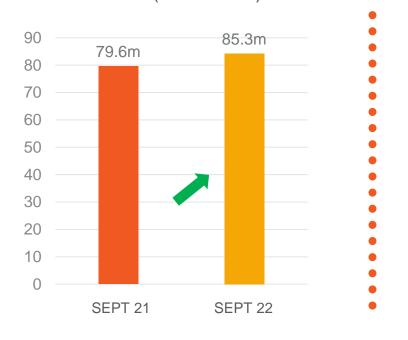


9-month License revenue proforma – A healthy growth

Recurring + Perpetual (PUL) + Deferred revenue = Licence revenue (+5.0%)

RECURRING

+7.3% (+5.8% cer)



RECURRING RATE

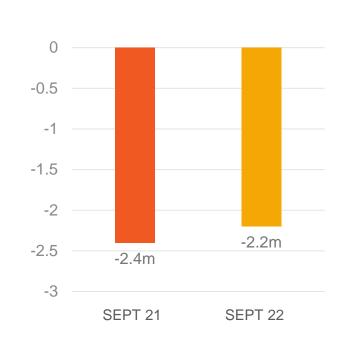
93.2% vs 91.0% YoY

PERPETUAL

-20.4% (-23.0% cer)



DEFERRED

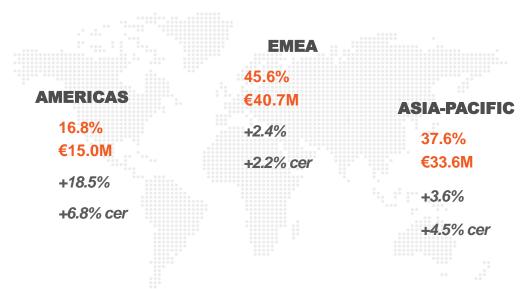


PUL RATE

6.8% vs 9.0% YoY

9-month 2022 license revenue per geography & industry

GEOGRAPHY SPLIT



License: increase in all geographical areas at constant and current rate

INDUSTRY SPLIT

95.2% of the license revenue (before deferred revenue) from four focus industries



Automotive & Land transportation



& Aerospace, Defense & Naval



Heavy industry



Energy

All industries of focus **grew** led by Auto in numbers and Energy in percentage.

FY22 Proforma guidelines

Driven by a faster shift in recurring revenue versus perpetual licenses and accelerated decrease in non-profitable, non-core services

Proforma ¹	FY22 Constant exchange rate	FY22 Current exchange rate
Growth ²	0% - 2%	2% - 4%
Adjusted EBIT ³	9% – 11%	9% - 11%

¹ The proforma figures consider the July divestitures and the cessation of sales in Russia. Note that there was still €0.6m linked to these divestitures and Russia in Q3, and €2.7m Year to date (9 months).

This release contains "forward-looking statements". These statements are subject to a number of risks and uncertainties, including those related to the COVID-19 virus and associated further economic and market disruptions; further adverse changes or fluctuations in the global economy; further adverse fluctuations in our industry, foreign exchange fluctuations, changes in the current global trade regulatory environment; fluctuations in customer demands and markets; fluctuations in demand for our products including orders from our large customers; cyberattacks; expense overruns; and adverse effects of price changes or effective tax rates. The company directs readers to its Universal Registration Document – Chapter 3 presenting the risks associated with the company's future performance.

² Revenue Excluding Special projects (FY20 = €4m)

³ Adjusted EBIT is a non-GAAP indicator based on EBIT (IFRS). Adjusted EBIT corresponds to EBIT before stock-based compensation expenses, restructuring charges, impairment and amortization of intangibles related to acquisitions, IFRS 16 standard on leases, and other non-recurring items

FY23 - FY25 Goals

Proforma ¹	FY23	FY24	FY25
Growth ²	5% - 7%	6% - 9%	7% - 10%
Adjusted EBIT ³	13% – 15%	17% - 20%	> 20%

¹ The proforma figures consider the July divestitures and the cessation of sales in Russia. Note that there was still €0.6m linked to these divestitures and Russia in Q3, and €2.7m Year to date (9 months).

- 2 Revenue Excluding Special projects (FY20 = €4m)
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Delivering on our 3-year plan "OneESI 2024 – Focus to grow"

The magnitude of our transformation

Sales execution

Simplified pricing & packaging

Streamlined organization

Facilities optimization

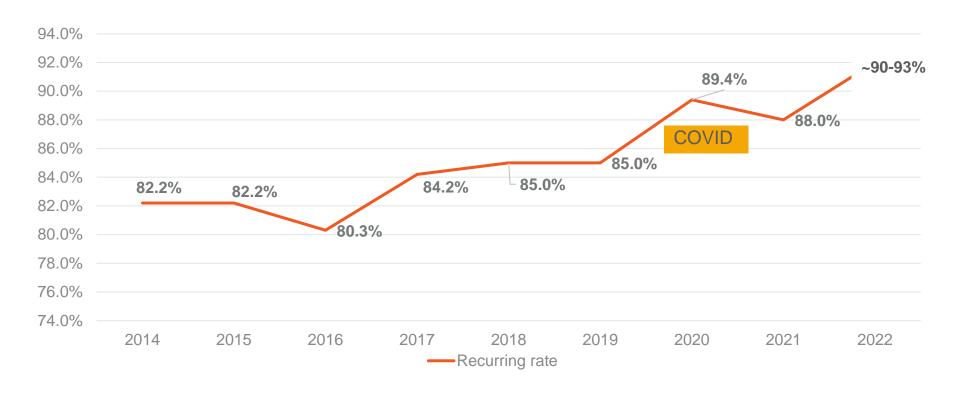
A dozen of divested / stopped activities

R&D investments on core

Accelerated recurring revenue

A Long-term & strategic partner for our customers

Steadily increasing our recurring business*



^{*} Recurring business rate as our total licenses booking number excluding our perpetual license revenue divided by our total licenses booking number.

Published by



Monica Schnitger

Explaining technology one designer, engineer, maker and boss at a time -then summarizing for investors & suppliers
Published • 4d

ESI Live 2022: Moving towards a sustainable digital future. New blog post:

Market is healthy:

"There's **a significant opportunity** for ESI solutions that allow for better, faster iterations to address end-buyers' pain points and the realities of producing sustainably and with unreliable supply chains"

ESI is recognized as trusted partner:

"their customers rely on ESI and its solutions and see the company as a trusted partner. **ESI really knows their customers** and readiness for this type of technology"

ESI's transformation is on point:

"ESI is looking to **leapfrog ahead in business processes and go-to-market** to meet customers where they are, with what they need to reach potential users who have no interaction with ESI today — a meaningful way to grow and, more importantly, become a strategic partner to these accounts. It's both simple and very, very hard to do."

Upcoming events



Upcoming financial communication:

• FY22 sales and results – February 28th, 2023

Recording available:

- ESI Live HERE
- 2022 Investor's conference HERE



Thank you



Any Questions?

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- Recurring business rate as our total licenses booking number excluding our perpetual license revenue divided by our total licenses booking number.